SUPPLEMENT TO AIHANDS MAGAZINE

Navy Professional Reading Program Guide





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WELCOME TO THE NAVY
PROFESSIONAL READING PROGRAM!

efore I ever experienced life at sea, I was reading about it. Books, I quickly found, were a great way to learn a little something about the world around me. I also came to believe that reading makes one a better citizen, a better Sailor and, quite frankly, a better person. And that's what this terrific new program is all about.

These 60 carefully selected titles—which include everything from science fiction to naval history to practical books on leadership and management—will help you develop the skills and competencies you'll need to succeed in the modern world, no matter your paygrade or the scope of your responsibilities. I'm sure you will find many titles that appeal to your sense of curiosity.

We've worked hard, as well, to make sure these books are readily available for check-out in command and base libraries, Liberty Centers, and for sale through the Navy Exchange system. Getting them into your hands has been, and will remain, a priority.

But in the final analysis, whether you find a book from this list or choose one of your own, what matters most is that you make time to read. The old adage is true: reading is to the mind what exercise is to the body. Just as we need Sailors physically fit for the new challenges we face, so, too, do we need them mentally fit. And books are a great way to exercise your mind.

Just a little time spent reading each week will pay big dividends in your personal and professional growth . . . and help us all build a stronger Navy.

MIKE MULLEN

Admiral, U.S. Navy
Chief of Naval Operations



THE NAVY PROFESSIONAL READING PROGRAM

At first glance, the Navy's reading program may seem intimidating. This guide will help you navigate through the list which is designed to help you grow as a naval professional.

As you know, the Navy has always focused on physical readiness. Every Sailor knows how to PT and how to prepare for day-to-day duties. The reading program will help prepare you mentally in the same way that push-ups and sit-ups prepare you physically.

As your professional knowledge grows, the Navy will naturally place more trust and confidence in your decision-making abilities. This is where the reading program can really help. We all learn from our life experiences, but what if we could learn from the experiences of others as well? Reading allows us to do just that.

Abraham Lincoln said that reading "is the key to already-solved problems ... and a facility for successfully pursuing the unsolved ones." With this in mind, the Navy has collected 60 books that will help all levels of Navy leaders hone their craft. The books chosen for the list will help Sailors garner a better understanding of war, culture, history, leadership, critical thinking and management.

Why should I participate?

Reading may seem a little old fashioned in this day-and-age. After all, video games and iPods® offer us easy access to hours of entertainment; and the internet has literally put the world at our fingertips. However, a book is still a wonderful way to kick back and relax. Books allow us to travel without going anywhere, visit the past and imagine the future, meet heroes and villains, open our minds to new ideas, and escape from the rigors of the world; while at the same time preparing for challenges that lay ahead.

We hope that you will find this program both valuable and genuinely fun. In this program guide you will find brief summaries of all 60 books in the professional reading program. Please use these descriptions to find the books that most interest you, then plunge right in.

What should I read?

The books in the Navy Professional Reading Program have been divided into six topic-driven categories. They have also been loosely grouped by experience level. However, these levels are simply a guide. You should read any book on the list that interests you!

You should also feel free to read books that are not on the list. The purpose of this program is to help you develop a lifelong habit of reading. The books on this list have been carefully chosen (after a lot of, at times, heated discussion) by a cross section of Naval and civilian leaders and scholars. Obviously there are hundreds of other great books that could have been added, but we wanted to keep this list manageable for you. These books are proven selections that, with a broad consensus, our Advisory Group agree will benefit today's Navy professional. Give them a try, but by all means, branch out from here when you find a topic you want to learn more about. Again, the goal of this program is to ACCELERATE Your Mind.

What if I don't like to read?

You may not consider yourself a strong reader, but don't worry, it's not a problem. The best way to improve any skill is to practice; reading is no different. It doesn't matter how long it takes to finish a book: it is the process of reading and broadening your professional understanding that counts. Take your time. Comprehension matters; not the time it takes to read. There are no formal tests or evaluations, and this is not a contest. If you choose to read, it will show in the way you conduct yourself as a professional.

It may help if you discuss what you're reading with your friends and colleagues. Ask your boss what he or she has read and liked, and talk to your subordinates about their reading. Encourage each other. Talking about books and sharing your "lessons-learned" will increase your understanding and make the process of reading a lot more fun for everyone.

How do I participate?

It will be easy for you to participate in the Navy Professional Reading Program. Every major command will receive a set of books (and in many cases, multiple copies of each book) that you will be able to check out. There are other ways to participate, too: Liberty Centers and base libraries will maintain sets of books, Navy Knowledge Online will provide access to downloadable audio and ebooks, and the Navy Exchange has agreed to participate as a full partner by selling all the books on the list at reduced prices.

One of the most user-friendly features of the program is the robust web site, www.navyreading. navy.mil. In addition to detailed book reviews, the site offers links to suggested additional readings, and best of all, an online forum where you can discuss what you have read . . . and read what others had to say.

Remember, this program is designed to enhance your professional knowledge through reading, but it should be fun. The way to participate is simply to read. As you browse through this guide you will surely find something that sparks your interest, then just visit your unit library, log onto www. navyreading.navy.mil, or just look for the Navy Reading logo in your local Navy Exchange and give a book a try. It's time to Accelerate Your Mind!

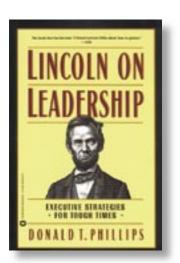
LINCOLN ON LEADERSHIP

by Donald T. Phillips

This popular book by the author of *The* Founding Fathers on Leadership, Character in Action: The Coast Guard on Leadership, and other similar best-selling volumes, looks here at the 16th President to illustrate the ultimate example of "executive strategies for tough times." To be sure, few leaders ever have had to stay the course through tougher times than did Lincoln. As the publisher points out, "You think you have it rough?" Only 10 days before Lincoln took the oath of office in 1861, the Confederate States of America seceded from the Union. Lincoln, elected by a minority of the popular vote, was viewed by his own advisors as nothing more than an awkward, country-bumpkin attorney with no leadership experience. What he did to preserve the Union and become our most honored and revered president in history,

and in this history can be found many priceless lessons for running an organization in today's complex world. In this short, quick read, many memorable truisms are delineated from Lincolnian precedents: Seize the initiative and never relinquish it. Wage only one war at a time. Encourage risk-taking while providing job security. Avoid issuing orders and instead request, imply, or make suggestions. Many are the pearls of wisdom to be found here.

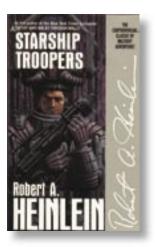
This is an excellent leadership manual for Sailors at every level, for Lincoln's wise methodology is equally applicable to the small unit or the largest of commands. There are many books on leadership based upon historical figures, but Lincoln on Leadership stands out far ahead of the pack, for its accessibility, its brevity, and its brilliance.



Paperback, 208 pages Pub. Date: February 1993

Publisher: Warner Books

ISBN: 0446394599



Paperback, 272 pages

Pub. Date: May 1987

Publisher: Ace

ISBN: 0785787283

STARSHIP TROOPERS

by Robert A. Heinlein

This Hugo Award-winning 1959 classic by "the dean of American science fiction writers" just happens to take place in the 22nd century and involves intergalactic warfare against insectoid monsters, but it nonetheless captures the feel of military service, and the ordeal of young recruits from basic training to battle-hardness, with a vividness that will resonate for any serviceman in any era. Heinlein, a Naval Academy graduate, brings these things to life through the story of Johnnie Rico, who denies his father's wishes and joins the planet's Mobile Infantry. The rigors of military life, the sacrifices that such a life entails, the raw fear before going into battle, the burdens of leadership—all are captured masterfully. Like most sci-fi that stands the test of time, Starship Troopers is about much more than futuristic hardware and shootouts with space creatures. It is, above all, a novel of ideas, a book that stimulates thought about

citizenship, responsibility, duty, and the role of the individual in society. It remains to this day a controversial work—in Heinlein's world of tomorrow, only those who have served in the military are allowed to vote, a concept that has rankled some and served as provocative foodfor-thought for others. Above all, Starship *Troopers* is a gripping read that rises above the normal science-fiction novel.

For today's Sailor, this novel is extremely worthwhile, for it shows that the travails and aspirations of those who serve are universal and timeless. Its point-of-view, that of an idealistic young man learning the ropes in the military, will seem refreshingly familiar to the reader. It is easy to relate to, and root for the protagonist as he goes from being a raw, naïve recruit to a tough leader of men, along the way learning the true meaning of discipline, loyalty, and courage.

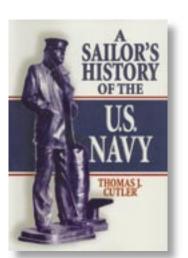
A SAILOR'S HISTORY OF THE U.S. NAVY

by Thomas J. Cutler

The winner of the 2006 U.S. Maritime Literature Award, this highly readable book offers a fresh approach to naval history. Adopted by the U.S. Navy for issue to all new Sailors, A Sailor's History vividly and excitingly brings to life the events that have shaped and inspired the Navy of today. Its perspective is thoroughly and decidedly democratic, highlighting the role of all Sailors—from seaman to admiral. Rather than focus entirely on such naval icons as Jones, Decatur, and Nimitz, as most histories tend to do, author Thomas J. Cutler (a former gunner's mate and retired lieutenant commander) brings to the forefront the contributions of enlisted people, such as Quartermaster Peter Williams, who steered the ironclad Monitor into history, and Hospital Corpsman Tayinikia Campbell, who saved lives on the USS Cole after the

terrorist attack in Yemen. The book's structure is unique; rather than a straightforward chronological arrangement, the work is grouped thematically in sections named after the Navy's core principles of honor, courage, and commitment; its traditions of "Don't Tread on Me" and "Don't Give Up the Ship"; and other significant aspects. The result is a unique account that captures Navy heritage as well as history, that provides inspiration as well as information, and that celebrates that most essential element of the Navy's history: the Sailor.

More than any other book in this program, this work is directly and specifically targeted to the enlisted Sailor. It gives the reader a solid foundation in the colorful history of the U.S. Navy, instilling pride in the rich traditions that today's Sailor's are carrying forward, making them aware that they are making history themselves as they serve in today's Navy.

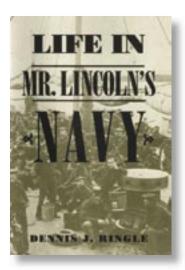


Hardcover, 296 pages

Pub. Date: November 2004

Publisher: Naval Institute Press

ISBN: 1591141516



Hardcover, 240 pages

Pub. Date: October 1998

Publisher: Naval Institute Press

ISBN: 1557507368

LIFE IN MR. LINCOLN'S NAVY

by Dennis J. Ringle

The Sailor's calling has its own unique joys and challenges—be it in the Navy of today or the Navy of the Civil War. Every aspect of the common Sailor's life in the Union navyfrom recruiting, clothing, training, shipboard routine, entertainment, and wages to diet, health, and combat experience—is addressed in this book, the first to examine the subject in rich detail. As he examines daily life in the Union navy, author Dennis Ringle also calls attention to the enlisted Sailor's enormous contributions to the development of the U.S. Navy as it moved from wood and sail to iron and steam. To reconstruct daily life, Ringle draws on a large number of published and unpublished diaries, journals, and letters, giving the narrative an authentically human side. Ultimately, this is a book imbued with

respect for the courageous Union Sailors who helped save the nation; it's a work that brings these unsung heroes their due recognition, just as Bell Irvin Wiley's landmark volumes The Life of Billy Yank and The Life of Johnny Reb did for Civil War Soldiers. As one Amazon.com reviewer put it, Life in Mr. Lincoln's Navy is "a must for any American naval library."

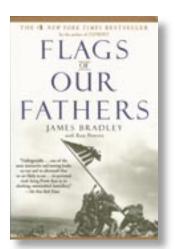
In its attention to the crucial role played by the enlisted Sailor during our nation's defining clash, this book helps modern Sailors understand and appreciate the greatness of their Navy legacy, to feel a common bond with Sailor's of yesteryear, and to realize the vital importance of the contributions of those who serve on the deckplate level to the Navy's mission and the Navy's glory.

FLAGS OF OUR FATHERS

by James Bradley with Ron Powers

In February 1945 U.S. Marines plunged into the surf at Iwo Jima—and into history. Through a hail of machine-gun and mortar fire that left the beaches strewn with fallen comrades, they battled to the island's highest peak. And after climbing through a landscape of hell itself, they raised a flag. In this best-selling account, also a major 2006 motion-picture release, the son of one of the Iwo flag-raisers presents a powerful account of six very different men who came together in a moment that will live forever. To his family, John Bradley never spoke of the photograph or the war. But after his death at age 70, his family discovered closed boxes of letters and photos. Author James Bradley draws on those documents to retrace the lives of his father and the men of his Company. Following these men's paths to Iwo Jima, Flags of Our Fathers is a classic story of

the heroic battle for the Pacific's most crucial island—an island riddled with Japanese tunnels and 22,000 fanatic defenders willing to fight to the last man. But perhaps the most interesting story is what happened after the victory. The men in the photo—three were killed during the battle—were proclaimed heroes and flown home, to become reluctant symbols. For two of them, the adulation was shattering. Only James Bradley's father truly survived, displaying no copy of the famous photograph in his home, telling his son only, "The real heroes of Iwo Jima were the guys who didn't come back." This is an unforgettable chronicle of one of the most famous moments in American military history, and the story behind the iconic photograph that became an enduring American symbol.

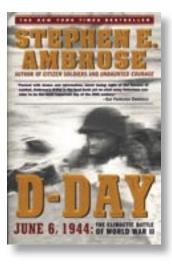


Hardcover, 384 pages

Pub. Date: May 2000

Publisher: Bantam Books

ISBN: 0553111337



Hardcover, 632 pages

Pub. Date: May 1994

Publisher: Simon & Schuster

ISBN: 0671673343

D-DAY, JUNE 6, 1944

The Climactic Battle of World War II

by Stephen E. Ambrose

Historian Stephen Ambrose culled through some 1,400 oral histories to create this groundbreaking, popular account of the Normandy Invasion. The true story of D-Day, in Ambrose's telling, is about the "citizen soldiers"—junior officers and enlisted men—taking the initiative to act on their own to break through Hitler's Atlantic Wall. Their actions take on even more significance as they begin to realize that little was as they had been led to expect during the planning phase of the epic undertaking. Ambrose serves up an excellent rendering of the battles of Omaha and Utah beaches, based on hitherto unavailable data from American, British, Canadian, French, and German veterans' accounts,

and from a wide range of archives. The action begins at midnight of 5-6 June, as the airborne British and American troops at the vanguard of the initiative airdropped into France to launch the invasion. The story ends on the following midnight. Focusing on those historic 24 hours, this is the story of individuals from generals to privates, on both sides of the conflict. But the immediacy of the narrative never loses sight of the macro-picture, as Ambrose also covers the politics, and friction, between the nations of the Grand Alliance. It is a timeless example of joint and combined warfare that teaches more about the complexities of such operations than can ever be learned in a classroom or from a book on doctrine.

THE KITE RUNNER

by Khaled Hosseini

This first Afghan novel to be written in English is an eye-opening stunner. It manages to tell a very human and immediate emotional tale while at the same time opening up whole vistas of national experience that are both distant to the average American reader yet strikingly relevant in light of current events. An epic of fathers and sons, of friendship and betrayal, The Kite Runner begins in the 1970s, during the final days of Afghanistan's monarchy, then proceeds through years of Soviet invasion, to the atrocities of the Taliban, to the turmoil of the present. An unforgettable, heartbreaking story of the unlikely friendship between a child of wealth and a child of the underclass, this is an

land in the process of being destroyed. It is about friendship, betrayal, and redemption, set against the turbulent backdrop of Afghanistan during the past 30 years. The author, Khaled Hosseini, was born in Kabul, the son of a diplomat who received political asylum in the United States in 1980. This, his debut book, garnered uniformly enthusiastic reviews, including that of the New York Times: "In The Kite Runner, Khaled Hosseini gives us a vivid and engaging story that reminds us how long his people have been struggling to triumph over the forces of violence—forces that continue to threaten them even today." Here is a book that manages to be both

exquisitely crafted work of fiction set in a

rewarding modern fiction and a valuable crash-course in the mindset and challenges of a troubled country—a country whose destiny is now intertwined with our own. As an insight into the Afghan experience, this is an invaluable read.

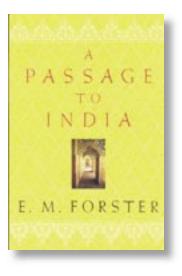


Paperback, 384 pages

Pub. Date: April 2004

Publisher: Penguin Group

ISBN: 1594480001



Paperback, 368 pages

Pub. Date: September 1992

Publisher: Knopf Publishing Group

ISBN: 0156711427

A PASSAGE TO INDIA

by E.M. Forster

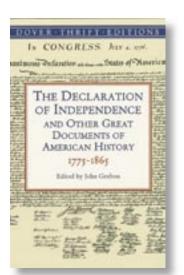
One of the 20th century's finest novels, A Passage to India provides a detailed look at what makes East and West different. Written at a time (1924) when India was still under British rule, the novel tells the ill-fated story of an attempt at interracial friendship gone tragically awry. While most of the English at Chandrapore maintain an insular, clubbish existence sheltered as much as possible from interaction with the Indians, a pair of newly arrived Englishwomen desire to see more of the "real India." A tentative friendship is struck with Dr. Aziz, a local physician who offers to take the women on a tour of the nearby Marabar caves. When one of the women subsequently accuses Dr. Aziz of sexually assaulting her in the caves, the seething tensions between the colonials

and the colonized come roiling to the surface. Cyril Fielding, the novel's protagonist, stands by Dr. Aziz despite the inevitable alienation from his fellow Englishmen. In the end, it is clear that both Indians and Englishmen alike are uncomfortable with the idea of harmonious coexistence (and there is, in fact, friction among the Indians themselves, along Muslim-Hindu lines). Yet among all of these problems, A Passage to *India*, through some of its more idealistic characters, holds out a ray of hope for understanding between cultures, and for friendship across the boundaries of nationality and ethnicity.

THE DECLARATION OF INDEPENDENCE AND OTHER GREAT DOCUMENTS OF AMERICAN HISTORY, 1775-1865

Here are timeless words and thoughts that changed the world. The documents in this comprehensive collection formed the foundation of that bold new experiment in government that was the American democratic republic. Stirring, inspirational, and with influence spanning the years and the globe, they range from Patrick Henry's immortal "Give me liberty or give me death" speech delivered at the outset of the American Revolution to Abraham Lincoln's soul-inspiring Second Inaugural Address of 1865. Also included, of course, is the preeminent jewel of American documents, the Declaration of Independence, Thomas Jefferson's masterpiece which, while making the case for rejecting the

rule of King George III, manages to throw down the gauntlet for human equality and freedom, for all times and all places. In this handy compilation you likewise will find: the Constitution of the United States, the Monroe Doctrine (the basis of much of America's foreign policy), George Washington's First Inaugural Address, his legendary Farewell Address, Thomas Jefferson's First Inaugural Address, William Lloyd Garrison's "The Liberator," Lincoln's Emancipation Proclamation, the Gettysburg Address, and basically every other major document of the American experiment and experience from our formative decades as a nation.

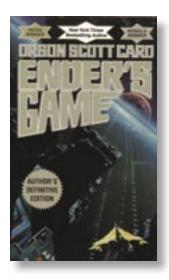


Paperback, 64 pages

Pub. Date: lune 2000

Publisher: Dover Publications

ISBN: 0486411249



Paperback, 384 pages

Pub. Date: July 2002

Publisher: Tor Books

ISBN: 0808586165

ENDER'S GAME

by Orson Scott Card

This science-fiction classic is, in a sense, a military-academy version of "Harry Potter." Beneath the sci-fi surface trappings, it reflects the author's interests in the military culture, and at its core, it is very much about military problem-solving and critical thinking. Its hero, Ender Wiggin, is a mere six-year-old at the story's outset. At this tender age he already has been perceived by the International Fleet (I.F.) as having the special qualities necessary to lead Earth forces against the aliens who threaten from space. The I.F. sends Ender to the Battle School, where gifted children such as himself are drilled in military science. The core of the school's education is a battle-simulation exercise; Ender soon proves himself master of the war-gaming challenges, and becomes the youngest com-

mander in history (he has advanced only to pre-adolescence by novel's end). Life at Battle School, particularly the intricacies of the war-gaming, is evocatively depicted.

While it falls squarely within the sciencefiction genre, Ender's Game is really very much about a promising young military professional, training in strategy and tactics, honing his critical-thinking skills. For the up-and-coming individual in the real-world military, it is an especially resonant tale. With its vivid and laudatory depiction of the military-training culture, its stressing of the importance of the commander's role, and its illustration of the necessity for the warfighter to be able to be multi-dimensional in his thinking, this book has developed a well-deserved following within the military. A host of sequels followed.

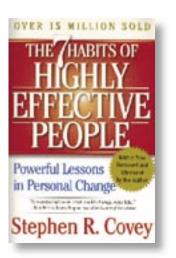
THE 7 HABITS OF HIGHLY EFFECTIVE PEOPLE

by Stephen R. Covey

This best-seller continues to attract new followers with its useful pointers to living the successful life. The 7 Habits of Highly Effective People is an integrated, holistic approach to solving personal and professional problems by becoming "principlecentered." This is a revolutionary guidebook to achieving peace of mind within and building trust without by seeking the roots of human behavior in character and by learning principles rather than merely practices. With pointed anecdotes and penetrating insights, Stephen Covey reveals how our actions follow from who we are. Self-defeating behavior—at home or at work—can be eradicated by following the "habits" of the title. Covey shows how these habits are not a "quick fix" but rather a stepby-step pathway to the principles of fairness, integrity, honesty, and human dignity

that give us the security to adapt to change in our family and business lives—as well as the wisdom and power to take advantage of the opportunities such change creates.

What elevates Covey's work above the crowded field of personal-development books-and what makes it a standout selection from said field for the military professional—is the importance the author places on character—"character" as opposed to "personality." And, while the seven habits are universally applicable—they include, among others, "Be proactive," "Begin with the end in mind," "Think win/win," and "Seek first to understand, then to be understood"—they also provide a useful roadmap for a successful military career.

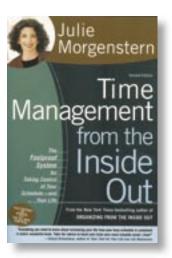


Paperback, 384 pages

Pub. Date: November 2004

Publisher: Free Press

ISBN: 0743269519



Paperback, 304 pages

Pub Date: August 2004

Publisher: Henry Holt & Company

ISBN: 0805075909

TIME MANAGEMENT FROM THE INSIDE OUT

The Foolproof Plan for Taking Control of Your Schedule and Your Life by Julie Morgenstern

This is an updated, expanded version of the definitive guide to managing and freeing up that most precious of commodities—time. Applying her trademark from-the-insideout approach, author Julie Morgenstern sets a new standard for the time-management ideal. Her system has helped countless readers uncover their mental/emotional stumbling blocks and strengths, and cultivate a time-management methodology that suits individual needs. By applying the prescribed three-step program—Analyze, Strategize, Attack—readers of Time Management From the Inside Out will find more room in life for work, family, self-improvement, or whatever is deemed most important. Time management is a learnable skill, and in this completely revised edition of her work,

Morgenstern provides the ultimate tools to combine, delegate, and eliminate unnecessary tasks; put technology to work; and, above all, stop procrastinating, for once and for all. This revised edition includes a new chapter on getting started in the method, new "time maps" for people with irregular schedules, new four-, eight-, and 12-week program guides for improving time-management skills, and a fully updated resource guide.

Time management, important for anybody, is all the more important for those who serve in uniform, and this, the bible of time management, has the game plan that can get the reader's career on track and keep it there.

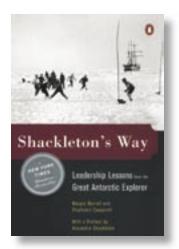
SHACKLETON'S WAY

Leadership Lessons From the Great Antarctic Explorer

by Margot Morrell and Stephanie Capparell

The intrepid explorer Sir Ernest Shackleton was once dubbed "the greatest leader that ever came on God's earth, bar none," for saving the lives of the nearly 30 men who ended up stranded with him in the Antarctic for the better part of two years. To this day, the actions of this great adventurer have made him a model for superior leadership and successful crisis management. Shackleton's Way draws from historical anecdote, the diaries of the men in his crew, and Shackleton's own writing to delineate his leadership style for the modern business world. Co-authored by two veteran business writers and graced with rare photos as well as stunning images by renowned ship photographer Frank Hurley, this is a handbook to help today's leaders follow Shackleton's shining example.

Shackleton's Way has been lauded for its ability to seamlessly translate Shackleton's leadership genius into lessons specifically applicable to today's Sailor, working as a roadmap for military leadership, which is why this work is of value to anyone pursuing a naval career. Those reaching the level of Leading Petty Officer now find themselves at a whole new level, one involving a significantly higher leadership responsibility. And, as one critic put it, Shackleton's Way is "an important addition to any leader's library."

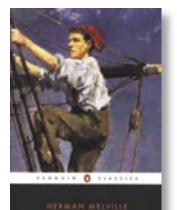


Paperback, 256 pages

Pub. Date: August 2002

Publisher: Penguin Group

ISBN: 0142002364



Paperback, 416 pages Pub. Date: April 1986

Publisher: Penguin

ISBN: 0140390537

BILLY BUDD AND OTHER STORIES

by Herman Melville

Based partly on the author's own experiences and partly on the famous USS Somers incident (involving the controversial trial and execution of two midshipmen in 1842), Billy Budd is probably Herman Melville's best-known work after his epic masterpice Moby-Dick. Interestingly, though, Billy Budd was never published during the author's lifetime. When he died in 1891, Melville had only recently completed the manuscript, and it wasn't until Melville's work was enjoying a critical resurgence in the 20th century that Billy Budd was finally published. In its intriguing ambiguities, its thought-provoking allegory, and its seafaring setting, it is pure Melville. The story of a young, popular sailor's fall from grace at

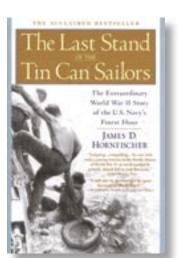
the hands of a scheming, jealous masterat-arms is filled with various conflicts: the rights of the individual vs. society, innocence vs. evil, and the letter of the law vs. one's own instincts of right and wrong. Falsely accused of conspiring to mutiny, Billy Budd throws a punch at his spiteful accuser and accidentally kills him. He faces the drumhead court and subsequent death sentence with beatific calm, later becoming a legend among his fellow sailors. It's one of literature's great sea stories.

THE LAST STAND OF THE TIN CAN SAILORS

The Extraordinary World War II Story of the U.S. Navy's Finest Hour by James D. Hornfischer

The incredible story of the men who fought in the Battle of Samar in October 1944, The Last Stand of the Tin Can Sailors presents a David-and-Goliath sea fight filled with actionful elements: Navy pilots attacking with makeshift weaponry and selfless bravery, a veteran commander improvising tactics not found in the conventional playbook, and young American Sailors rising to an impossible challenge. The book takes us into the heart and mind of an iron-willed, self-made executive officer leading his men through a sea of carnage and two hellish days and nights clinging to survival amid oil, blood, sharks, and madness. And it dramatizes how the overmatched U.S. force, enduring the loss of five gallant ships and nearly a thousand brave men, turned a certain

crushing defeat into a momentous victory that would lead to the final surrender of America's ruthless imperial foe. At Samar, the American destroyers and escort carriers slugged it out with a much-larger Japanese force, as part of the larger Battle of Leyte Gulf. Filled with riveting detail and based on the author's extensive interviews and correspondence with veterans, unpublished eyewitness accounts, declassified documents, and rare Japanese sources, The Last Stand of the Tin Can Sailors is an unforgettable story that captures the essence of heroism, the power of loyalty, and the way in which the unadorned truth is sometimes more stirring than legend itself.

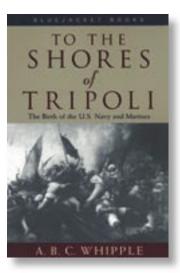


Paperback, 384 pages

Pub. Date: March 2005

Publisher: Bantam Books

ISBN: 0553381482



Paperback, 385 pages

Pub. Date: September 2001

Publisher: Naval Institute Press

ISBN: 1557509662

TO THE SHORES OF TRIPOLI

The Birth of the U.S. Navy and Marines by A.B.C. Whipple

The Barbary War, an often overlooked yet significant and prophetic event in U.S. history, was America's first battle against an Arab despot and President Thomas Jefferson's first major challenge to U.S. foreign policy. A.B.C. Whipple provides a vivid account of Jefferson's decision to meet force with force rather than trade arms for hostages with Barbary Coast rulers who held the crew of an American ship. He describes how the new president's order to send a squadron of warships to the Mediterranean while Congress was in recess prompted the first major debate on the warmaking powers of a U.S. president and the establishment of the U.S. Navy and Marine Corps to replace the disabled Continental Navy. Whipple's rousing narrative is filled with fascinating personalities. In addition to Jefferson there is Edward Preble. who commanded the first naval forces into battle; a bold young Stephen Decatur; a tyrannical bashaw; a U.S. Army captain who comes across like a Lawrence of Arabia prototype as he marches his starving foreign legion 500 miles across the desert to invade Tripoli; a tough Marine lieutenant who played the violin; and a host of potentates and politicians, sailors and soldiers of fortune, hostages and harem women.

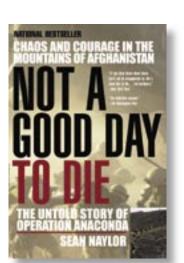
NOT A GOOD DAY TO DIE

The Untold Story of Operation Anaconda

by Sean Naylor

It was dawn on March 2, 2002, and America's first battle of the 21st century was about to begin. Soldiers of 101st Airborne and 10th Mountain Divisions flew into Afghanistan's Shahikot Valley—and flew into hell. They were to pay a price in blood for strategic missteps at higher levels of command. Thinking the war in Afghanistan was virtually finished, senior Pentagon leaders at U.S. Central Command refused to commit the forces necessary for total victory at Shahikot Valley. Responsibility for fighting what would be the war's biggest battle—a battle that afforded the chance to wipe out hundreds of Al Qaeda fighters and kill or capture some of the most senior terrorist leaders—was delegated instead to a hodgepodge of units thrown together at the last moment in a process

their staff officers referred to as "ad hocracy." The soldiers who flew into the Shahikot that bitter morning were carrying out a plan that had emerged from negotiation and compromise, and which was based on a series of flawed assumptions that underestimated the enemy's strength and willingness to stand and fight. Author Sean Naylor exposes the mistakes behind a hellish mountaintop firefight in which seven brave Americans gave their lives. Not a Good Day to Die tells for the first time the extraordinary story of how 13 commandos drawn from America's most secret units crept unseen over frozen ridgelines and through snow-clogged mountain passes into the midst of hundreds of hardened enemy fighters, and in so doing prevented a U.S. military catastrophe.

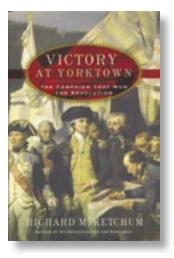


Hardcover, 320 pages

Pub. Date: March 2005

Publisher: Bantam Books

ISBN: 0425196097



Hardcover, 368 pages

Pub. Date: September 2004

Publisher: Henry Holt & Company

ISBN: 0805073965

VICTORY AT YORKTOWN

The Campaign That Won the American Revolution by Richard M. Ketchum

1780—General George Washington's disheartaned Continental Army troops lay idle for want of supplies and money. News arrived that General Cornwallis' army had destroyed General Gates' troops in South Carolina. Later that year, Benedict Arnold's terrible betrayal would further weaken the American cause. But just as rebel hope seemed to fade, Comte de Rochambeau's powerful French army slipped by the British to land 10,000 trained soldiers at Newport, Rhode Island, on July 11, 1780. Farther south, Nathanael Greene's hit-and-run guerrilla fighters were beginning to score victories in North Carolina and Virginia, and by the fall of 1781, the 24-year-old Marquis de Lafayette was harassing Cornwallis' main force near the tobacco port of Yorktown,

awaiting the arrival of the Comte de Grasse's French fleet. The scene was set for Washington's and Rochambeau's rapid move south, setting up the daring siege of Yorktown. Drawing on primary research, including diaries and personal letters, an acclaimed historian of the American Revolution offers an account of the strategies and personalities behind the victory that surprised the world. Yorktown was that rarest of military and naval operations in which everything fell into place at exactly the right moment. It was a race against time and distance, by land and sea. After almost seven harrowing years and against all odds, Washington, with French help, defeated the world's finest army. The war was won.

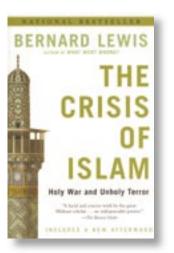
THE CRISIS OF ISLAM

Holy War and Unholy Terror by Bernard Lewis

This timely book examines the historical roots of the resentments that dominate the Islamic world and that all too often have manifested themselves in acts of terrorism. Expanded from an award-winning New Yorker article, The Crisis of Islam looks at the theological origins of political Islam and takes the reader through the rise of militant Islam in Egypt, Saudi Arabia, and Iran, examining the impact of radical Wahhabi proselytizing, and Saudi oil money, on the rest of the Islamic world. The Crisis of Islam ranges widely across 13 centuries of history, but in particular it charts the key events of the 20th century leading up to the violent confrontations of today: the creation of the state of Israel, the Cold War, the Iranian revolution, the defeat of the Soviet Union in Afghanistan, the Gulf War, and 9/11. While hostility toward the West has a long

and varied history in the lands of Islam, its current concentration on America is new. So too is the cult of the suicide bomber. Brilliantly disentangling the crosscurrents of Middle Eastern history from the rhetoric of its manipulators, author Bernard Lewis helps the reader understand the increasingly dogmatic rejection of modernity by many in the Muslim world in favor of a return to a sacred past. The Crisis of Islam is essential reading for anyone who wants to know what Osama bin Laden represents and why his murderous message resonates so widely in the Islamic world.

For getting into the mind of the radical Islamist, for achieving a greater cultural understanding of an insidious and relentless foe, this concise, eye-opening book is a mustread in the post-9/11 world.

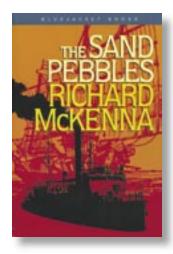


Paperback, 224 pages

Pub. Date: March 2004

Publisher: Random House

ISBN: 0812967852



Paperback, 624 pages

Pub. Date: August 2000

Publisher: Naval Institute Press

ISBN: 1557504466

THE SAND PEBBLES

by Richard McKenna

This now-classic novel enjoyed much critical acclaim and commercial success when it was first published in 1962. The winner of the coveted Harper Prize, it was on the New *York Times* bestseller list for seven months and was made into a popular motion picture. Set in China on the eve of revolution, the book tells the story of an old U.S. Navy gunboat, the San Pablo, and her dedicated crew of "Sand Pebbles" on patrol in the far reaches of the Yangtze River to show the flag and protect American missionaries and businessmen from bandits. The arrival of machinist's mate Jake Holman, a maverick and loner, dramatically alters the lives of the crew and of the people they have come

to save. It is the story of old loyalties versus new values, of violence and tenderness, tragedy and humor, and it engages the reader from the first line to the last.

The Sand Pebbles takes place on the Yangtze in 1920s China, yet it is extremely applicable to the naval reader of today: It involves a riverine mission in which cultural sensitivity to the indigenous populace is crucial. As the Navy renews its riverine commitment, The Sand Pebbles achieves a relevance anew, in addition to its value as a timeless classic of U.S. Navy literature.

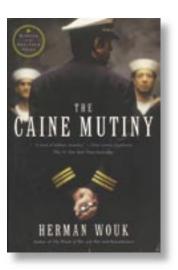
THE CAINE MUTINY

by Herman Wouk

The Caine Mutiny, for which Herman Wouk was awarded the Pulitzer Prize in 1952, is a contemporary classic, a novel of World War II that seized the imagination of a country recovering from the ravagements of a devastating war in a manner unlike any work of American fiction before or since. Its characters have become a vital part of our literary history; its story has taken root in the memory of a nation. A towering achievement, and perhaps the world's best-loved drama of the sea and its sailors. The Caine Mutiny was a New York Times bestseller for more than two and a half years. It has sold millions upon millions of copies in the 50-plus years since it was first published. Each new generation of naval readers needs to rediscover this timeless

masterpiece: the legendary tale of Captain Queeg and the unforgettable mutiny aboard the U.S.S. Caine.

While it's a classic of the literature of the sea, *The Caine Mutiny* is also a classic study aid in critical thinking. It has been used in classrooms where it has sparked intense arguments over questions of loyalty and integrity, the responsibility of a crew to its captain, and of loyalty up and down the chain of command.

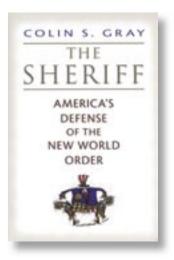


Paperback, 560 pages

Pub. Date: April 1992

Publisher: Back Bay Books

ISBN: 0316955108



Hardcover, 232 pages

Pub. Date: April 2004

Publisher: University Press of Kentucky

ISBN: 0813123151

THE SHERIFF

America's Defense of the New World Order by Colin S. Gray

The fall of the Soviet Union in the 1990s. rendered 20th-century "balance of power" concepts obsolete. Grappling with the often at-odds dynamics of international cooperation and unilateral dominance, the United States continues to struggle with its role as the world's only superpower in the new century. In this groundbreaking book, policy expert Colin S. Gray presents a clear and sophisticated argument that the United States is-and should continue to be —the world's guardian. The Sheriff: America's Defense of the New World Order sets forth a strategic analysis with nine basic themes as guides to where, when, and how America should be involved in international security affairs. Gray's constructive critique of recent trends in national security is comprehensive, rooting defense issues and prospective solutions in both U.S. national

security policy and the emerging international security environment. In an era marked by terrorism, political unrest, and the increased interdependence of the world community, Gray describes and prescribes America's continuing role as "sheriff." According to Gray, world order is not self-enforcing and nations do not always act reasonably or predictably.

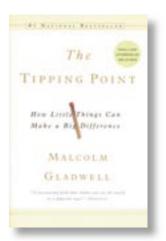
A modern masterpiece of critical thinking, The Sheriff is essential reading for understanding the changing dynamics of the 21st-century world. This book is a hard-nosed look at the fundamental workings of world politics and an explanation of the necessity and scope of America's guardian role of today and for decades to come.

THE TIPPING POINT

How Little Things Can Make a Big Difference by Malcolm Gladwell

Why did the crime rate in New York plummet so precipitously in the 1990s? How does a hitherto unknown writer become a bestselling novelist? Why is adolescent cigarette use rampant, when it is common knowledge that smoking is deadly? What makes a television program such as "Sesame Street" so effective at teaching children how to read? Why was Paul Revere's famous ride a communications success? In The Tipping Point, New Yorker writer Malcolm Gladwell examines why big changes in society so often can occur suddenly and unexpectedly. Ideas, behavior, messages, and products, he asserts, sometimes spread like infectious-disease outbreaks. Just as a single sick person can start an epidemic of the flu, so too can a few fare-beaters and graffiti artists fuel a subway crime wave, or a satisfied customer fill the empty tables of a new

restaurant. These are social epidemics, and the moment when they take off, when they reach their critical mass, is the "Tipping Point." Gladwell introduces the reader to the particular personality types who are natural pollinators of new ideas and trends, the people who create the phenomenon of word of mouth. He analyzes fashion trends, smoking, children's television, direct mail, and the early days of the American Revolution for clues about making ideas infectious, and visits a religious commune, a successful high-tech company, and one of the world's greatest salesmen to show how to start and sustain social epidemics.

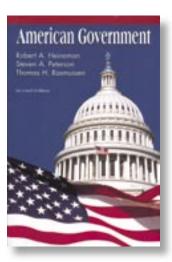


Paperback, 304 pages

Pub. Date: January 2002

Publisher: Back Bay Books

ISBN: 0316346624



Paperback, 416 pages

Pub. Date: January 1995

Publisher: McGraw-Hill

ISBN: 0070282153

AMERICAN GOVERNMENT

by Robert A. Heineman, Steven A. Peterson, and Thomas H. Rasmussen

This is a brief text in American government with a difference. Readers alike often find brief texts to be seriously deficient because continuity and focus may be lacking; it is all too obvious that these texts are condensed, severely edited versions of a long text. American Government, on the other hand, doesn't read that way at all. Instead, it has the signature readability and flow which indicate that it was designed from the start as a brief text. The authors have mastered the art of picking out what is important and saying it clearly, while leaving out the secondary material that a longer text can afford. Theirs is the ideal text for those readers for whom brevity is a factor; it is a text that covers the essentials yet also

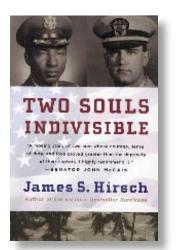
can serve as an entrée supplementable by additional readings. This most recent edition, issued in 1995, charts major changes in American politics since the previous edition. Besides adding material on the 1988 and 1992 elections and the Bush (the elder) and Clinton presidencies, the authors review the federal budget process, judicial decisions, foreign policy, and the changing face of Congress.

TWO SOULS INDIVISIBLE

The Friendship That Saved Two POWs in Vietnam by James S. Hirsch

Two Souls Indivisible tells the inspiring story of an amazing, unlikely friendship, formed in one of the most hideous places imaginable—a North Vietnamese POW camp that prisoners nicknamed "the Zoo." Prisoner-ofwar Fred Cherry, an Air Force pilot, was the first black officer captured by the North Vietnamese. Prisoner-of-war Porter Halyburton, a Navy pilot, was a Southern bigot. The North Vietnames threw these two incompatible individuals into the same stinking cell, convinced that their mutual animosity would lead them each to crack. But Cherry and Halyburton overcame their distrust and dislike for one another and and ended up being each other's salvation. When Halyburton first saw him, Cherry was a wreck. One arm, damaged in his plane crash, hung uselessly at his side. He hadn't bathed in weeks, and he

could barely walk. In his own mind, Cherry was steeling himself for death. Halyburton was also weakening, emotionally battered from the interrogations and isolation that his sheltered life had not prepared him for. He had to learn how to endure, or he would become one of the incoherent wraiths who haunted the Zoo. Halyburton and Cherry became legendary among fellow POWs for the singular friendship that enabled them to overcome prodigious suffering and unspeakable torture. Author James Hirsch weaves through this account a surprising, sometimes shocking view of the toll these men's captivity took on their loved ones. Often inspiring, sometimes heartbreaking, Two Souls Indivis*ible* shows how trust and hope can cheat death, and how good people can achieve greatness in hellish circumstances.

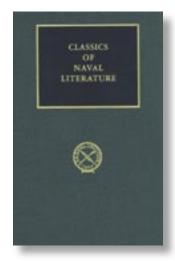


Hardcover, 288 pages

Pub. Date: May 2004

Publisher: Houghton Mifflin

ISBN: 0618273484



Hardcover, 256 pages

Pub. Date: May 1989

Publisher: Naval Institute Press

ISBN: 0870212303

The Good Shepherd is included in the U.S. Naval Institute's Classics of Naval Literature series.

THE GOOD SHEPHERD

by C.S. Forester

From the creator of Horatio Hornblower comes this outstanding novel of World War II. The Good Shepherd is the story of an American sea captain in charge of bringing a convoy of ships from the United States to Britain during the early day's of America's entry into the war. Challenged by a ruthlessly efficient German U-boat fleet, Captain Krause has a vital mission, to say the least, as Britain's very survival is dependent on such convoys making it through. Krause is aware that the outcome of the war is very much in doubt, and he must bring to bear all the skills he has learned in a career forged largely in peacetime. Krause is more than a little reminiscent of another memorable seafaring literary creation: the abovementioned Hornblower—highly intelligent, introspective, and wracked by self-doubts. Author C.S. Forester

masterfully conveys how Krause continuously must make tough decisions based on imperfect information, often low-quality ships and equipment, and subordinates who often execute his orders imperfectly. He must take all these factors into account, and how he manages to do this makes for a fine, satisfying tale. The career problems that Krause has faced earlier add a sufficient melancholy ingredient to the story, without being overly done. Forester always succeeded when he set out to write a novel of naval adventure, and The Good Shepherd is no exception.

Captain Krause provides a great study in leadership. Operating under the duress of a particularly perilous and problem-fraught mission, he is grace under pressure personified, and a stellar example for any leader.

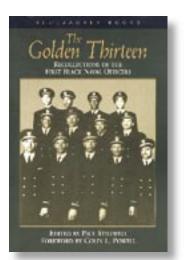
THE GOLDEN THIRTEEN

Recollections of the First Black Naval Officers Edited by Paul Stillwell; Foreword by Colin L. Powell

In January 1944 16 black enlisted men gathered at the Great Lakes Naval Training Station to begin a crash course that would turn them into the Navy's first African-American officers on active duty. Although compelled politically to take this step, the Navy had chosen its officer-candidates well. All had demonstrated top-notch leadership abilities as enlisted men. The pace was demanding and forced the men to band together so that all could succeed. Their common perception was that they would set back the course of racial progress if they should fail. All passed the course, but only 12 were commissioned as ensigns; a 13th was made a warrant officer. Years later these pioneers became known as "the Golden Thirteen." Only one of them ended up making a career of the Navy, and

he opened still more doors to black officers. The other members of the group made their marks in civilian life after World War II. Their number included an Urban League official, a professional engineer, a justice of a state appellate court, the first black member of the council of the National Collegiate Athletic Association, a respected social worker, a successful attorney, a teacher and coach who inspired a generation of students, a professional model, and the first black department head in the city government of Dayton, Ohio.

The Golden Thirteen were true pioneers in military history. In telling the story of this courageous group, this book is a fine addition to the canon of our heritage.

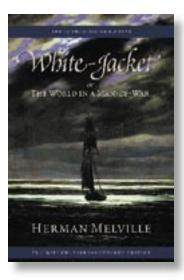


Paperback, 336 pages

Pub. Date: May 2003

Publisher: Naval Institute Press

ISBN: 1591148405



Paperback, 400 pages

Pub. Date: November 2000

Publisher: Northwestern University Press

ISBN: 0810118289

WHITE-JACKET (or The World in a Man-of-War)

by Herman Melville

The great American seafaring author Herman Melville wrote White-Jacket during a particularly prolific writing period in 1849. He drew upon his own recollections of naval life, having spent over a year as a crewman aboard the frigate United States, sailing the Pacific and rounding Cape Horn. In this novel, a sailor known as "White-Jacket" (his nickname is derived from his makeshift, raggedy coat), finds himself on a particularly peril-fraught voyage on the man-of-war Neversink. One mishap follows another: a man goes overboard, White-Jacket falls from the rigging, and meanwhile even the most minor insubordination is punished with the lash. Melville's story portrays the inhumanity of 19th-century naval life, saving special

vitriol for the unnamed ship's surgeon, who has the power to stop a flogging if a man's life is endangered—but never does; and for the inept Dr. Cuticle, who amputates a sailor's healthy leg just to make a point. It is said that the description of such excesses was instrumental in convincing the United States Navy to outlaw flogging. Many scandalized Northern readers acknowledged that the treatment of sailors was little different from that given to slaves in the South. White-Jacket received almost universal acclaim upon its initial publication. Part autobiography, part epic fiction, it remains an imaginative novel by one of the great writers of the sea.

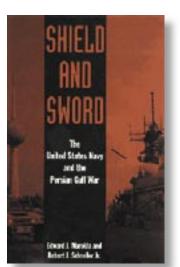
SHIELD AND SWORD

The United States Navy in the Persian Gulf War edited by Edward J. Marolda and Robert J. Schneller Jr.

More than a decade after the United States forged a diverse international coalition to drive Saddam Hussein's invading forces out of Kuwait, the vital role seapower played in that mission has received far less recognition than the land and air campaigns. Yet U.S. Navy surface ships and submarines launched hundreds of cruise missile attacks against Iraqi targets throughout the war, and carriers in surrounding waters sent air strikes deep into the enemy's territory. The battleships Missouri and Wisconsin bombarded hostile targets while U.S. Sailors fought naval actions beside U.S. Army and Royal Navy helicopter crews. SEAL missions, global sealift actions, mine countermeasures, and operations in support of the economic embargo all

contributed to this complex joint war effort that became one of the most successful campaigns in American military history. This book details those naval operations and includes candid observations of leadership effectiveness, interservice relations, and methods of command and control.

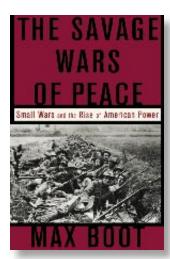
As a study of modern joint and combined warfare, this work, originally produced by the Naval Historical Center, is unsurpassed. It captures the symphonic complexity of joint ops, and illustrates how successful they can be when the elements all dovetail accordingly. It is an especially valuable work for the Navy readership in that it looks at the combined-warfare scenario through a naval lens.



Hardcover, 544 pages Pub. Date: March 2001

Publisher: Naval Institute Press

ISBN: 1557504857



Paperback, 384 pages

Pub. Date: May 2003

Publisher: Basic Books

ISBN: 046500721X

THE SAVAGE WARS OF PEACE

Small Wars and the Rise of American Power by Max Boot

Any reasonably informed American can rattle off a list of our major wars —the Revolution, The Civil War, the two World Wars. But how many are conversant in our numerous, and historically crucial, smaller conflicts-the Barbary Wars, the Boxer Rebellion, and the occupation of Haiti, Nicaragua, and the Philippines? In The Savage Wars of Peace, Max Boot shows how these smaller actions—up to and including the recent wars in Bosnia, Somalia, Haiti, Kosovo, and Afghanistan —have been essential to the growth and projection of American power. Written with a rare eye for political nuance as well as humor, this book introduces us to heroes and exploits from the forgotten side of America's military history. Among the fascinating characters we meet are Stephen

Decatur, who destroyed a captured American warship under the Pasha of Tripoli's nose; Army Lieutenant George S. Patton shooting it out, ivory-handled pistol in hand, with Mexican banditos at an isolated hacienda in 1916; "Fighting Fred" Funston, who captured the Filipino rebel leader Emilio Aguinaldo by disguising himself as a prisoner of the guerrillas; and Smedley Butler, perhaps the greatest Marine who ever lived.

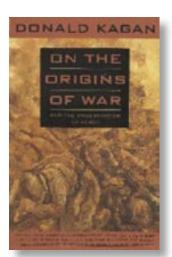
Boot lays America's failure to win the Vietnam War on the Pentagon's failure to heed the lessons of small wars of the past, and he warns against repeating this mistake in the future. The Savage Wars of Peace is a compelling read that also delivers an important new argument about the future of American intervention abroad.

ON THE ORIGINS OF WAR

And the Preservation of Peace by Donald Kagan

War has been a fact of life for millennia on end. By following the common threads that connect the ancient clashes between Athens and Sparta and between Rome and Carthage with the First and Second World Wars and the Cuban Missile Crisis, acclaimed historian Donald Kagan reveals fresh and illuminating insights into the nature of war -and of peace. His lucid accounts help alert the reader to the dangers of complacency and serve as a clarion call to preparedness in times of peace. Ranging across 2,500 years of history, this fascinating work shows how "peace does not keep itself."

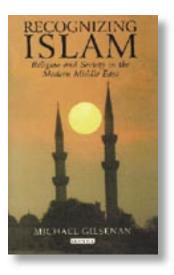
Part history, part philosophy, this is a book about which former Secretary of State George Schultz said: "By now it is clear that the so-called end of history really has meant the return of history, with a vengeance. Recent events regrettably confirm that warfare is inherent to any system of world affairs yet imagined, so we better do all we can to prevent it. Professor Kagan's impressive volume presents thoughts that are timely, intellectually deep, and just about indispensable."



Paperback, 624 pages Pub. Date: January 1996

Publisher: Anchor

ISBN: 0385423756



Paperback, 288 pages

Pub. Date: December 2000

Publisher: I.B. Tauris & Company

ISBN: 1860644090

RECOGNIZING ISLAM

Religion and Society in the Modern Middle East by Michael Gilsenan

The post-9/11 mindset and the onrunning crises in the Middle East have spawned oftensensationalist and inaccurate portrayals of Islam in the West. Presenting a thorough and most-welcome level of understanding about the role of religion in the troubled Middle East, this revised edition of a classic standard text on the subject shows that Islam covers a multitude of forms and practices; the dynamics of Islam are woven into daily existence in complex and sometimes almost invisible ways. To better understand this turbulent part of the world with which our own national destiny is currently intertwined, Western stereotypes of Islam and Muslims should be treated with considerable skepticism. Drawing extensively on his own

fieldwork in cities, villages, and tribal communities in the Middle East, author Michael Gilsenan explores a variety of social worlds all claiming Islamic affiliation: the feudal aristocracy of northern Lebanon, the working-class Sufi brotherhoods of Egypt, and the new bourgeoisies of Algeria and Morocco. In each, Gilsenan shows how Islam evolves in relation to shifting social, political, economic, and class structures. The impact of colonialism is also discussed, and reformist and radical Islamist movements are analyzed.

This book is aimed at anyone desiring a fuller understanding of Islamic society, and is therefore highly mission-relevant to the naval professional of today.

THE WORLD IS FLAT

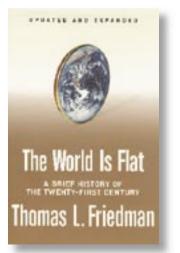
A Brief History of the Twenty-first Century

by Thomas L. Friedman

New York Times columnist Thomas Friedman's latest bestseller looks at the profound changes occurring in our time, as lightningswift advances in technology and communications put people all over the globe in touch as never before. These rapid changes are creating an explosion of wealth in India and China, and challenging the rest of us to run even faster just to stay in place. The updated and expanded edition of The World is Flat features more than a hundred pages of fresh reporting and commentary, drawn from Friedman's travels around the world and across the American heartland—from anyplace where the flattening of the world is being felt. In The World Is Flat, Friedman at once shows "how and why globalization has now shifted into warp drive," (Robert

Wright, Slate) and brilliantly demystifies the new flat world for readers, allowing them to make sense of the often bewildering scene unfolding before their eyes. With his inimitable ability to translate complex foreign policy and economic issues, he explains how the flattening of the world happened at the dawn of the 21st century; what it means to countries, companies, communities, and individuals; how governments and societies can, and must, adapt; and why terrorists want to stand in the way.

More than ever, The World Is Flat is an essential update on globalization, its successes and discontents, powerfully illuminated by one of our most respected iournalists.

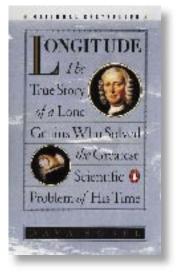


Hardcover, 608 pages

Pub. Date: April 2006

Publisher: Farrar Straus and Giroux

ISBN: 0374292795



Hardcover, 192 pages

Pub. Date: September 2005

Publisher: Walker & Company

ISBN: 0802714625

LONGITUDE

The True Story of a Lone Genius Who Solved the Greatest Scientific Problem of His Time

by Dava Sobel

Anyone alive in the 18th century would have known that "the longitude problem" was the thorniest scientific dilemma of the day-and had been for centuries. Lacking the ability to measure their longitude, sailors throughout the great ages of exploration had been literally lost at sea as soon as they lost sight of land. Thousands of lives, and the increasing fortunes of nations, hung on a resolution. The quest for a solution to the longitude problem had occupied scientists and their patrons for the better part of two centuries when, in 1714, England's Parliament upped the ante by offering the equivalent of a king's ransom to anyone whose method or device proved successful. The scientific establishment throughout Europe—from Galileo to Sir Isaac

Newton—had mapped the heavens in both hemispheres in pursuit of a celestial answer. In stark contrast, one man, John Harrison, dared to imagine a mechanical solution—a clock that would keep precise time at sea, something no clock had ever been able to do on land. Longitude is the dramatic human story of an epic scientific quest, and of Harrison's 40-year obsession with building his perfect timekeeper, known today as the chronometer. As the New York Times succinctly put it, "This is a gem of a book."

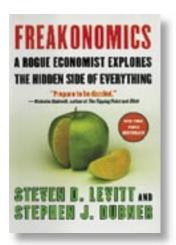
Harrison, through his dogged determination and belief in his theory's ultimate validity, changed the world. He is one of history's exemplars of "thinking outside of the box."

FREAKONOMICS

A Rogue Economist Explores the Hidden Side of Everything by Steven D. Levitt and Stephen J. Dubner

What's more deadly, a gun or a swimming pool? What common characteristic do schoolteachers and sumo wrestlers share? Why do dope peddlers still live with their mothers? Do parents matter? How did Roe v. Wade effect violent-crime rates? These may not sound like standard questions for an economist to ask. But Steven D. Levitt is not your run-of-the-mill economist. He is a scholar acclaimed for his unique take on the oddities, and odd correlations, of daily life—from cheating and crime to sports and child-rearing—and whose conclusions regularly turn the conventional wisdom on its head. He usually begins with a mountain of data and a simple, unasked question. Some of these questions concern life-anddeath issues; others have an admittedly freakish quality. Thus the new field of study contained in this outrageously interesting

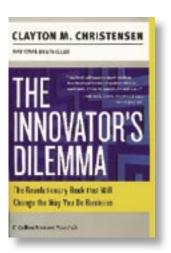
bestseller: freakonomics. Through forceful storytelling and wry insight, the co-authors show that economics is, at root, the study of incentives—how people get what they want, or need, especially when other people want or need the same thing. In *Freakonomics* they set out to explore the hidden side of just about everything. The inner workings of a crack gang. The truth about real-estate agents. The myths of campaign finance. The telltale marks of a cheating schoolteacher. The secrets of the Ku Klux Klan. What unites all these stories is a belief that the modern world is not impenetrable, is not unknowable, and—if the right questions are asked—is even more intriguing than we think. All it takes is a new way of looking.



Hardcover, 242 pages Pub. Date: April 2005

Publisher: William Morrow

ISBN: 006089637X



Paperback, 320 pages

Pub. Date: January 2003

Publisher: Harper Collins

ISBN: 0060521996

THE INNOVATOR'S DILEMMA

The Revolutionary Book That Will Change the Way You Do Business by Clayton M. Christensen

This revolutionary bestseller takes the radical position that great companies can fail precisely because they do everything right. Harvard professor Clayton M. Christensen demonstrates why outstanding companies that had their competitive antennae up, listened astutely to customers, and invested aggressively in new markets still lost their market leadership when confronted with disruptive changes in technology and market structure. And he tells how to avoid a similar fate. Christensen argues that good business practices—such as focusing investments and technology on the most profitable products that are currently in high demand by the best customers—ultimately can weaken a great firm. Drawing on patterns of innovation in a variety of industries, including computers, retailing, pharmaceuticals, automobiles,

and steel, he shows how truly important breakthrough innovation—or disruptive technologies—are initially rejected by mainstream customers because they cannot currently use them. This rejection can lead firms with strong customer focus to allow strategically important innovations to languish. An excessive customer focus prevents firms from creating new markets and finding new customers for the products of the future. As they unwittingly bypass opportunities, such firms can clear the way for more nimble, entrepreneurial companies to catch the next great wave of industry growth.

Using the lessons of successes and failures of leading companies, The Innovator's Dilemma presents a set of rules for capitalizing on the phenomenon of "disruptive innovation."

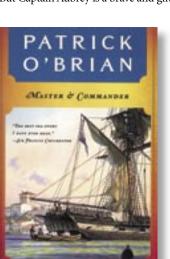
MASTER AND COMMANDER

by Patrick O'Brian

This, the first in the splendid series of historical novels depicting the Age of Fighting Sail, establishes the friendship between Captain Jack Aubrey, RN, and Stephen Maturin, ship's surgeon and intelligence agent, against a thrilling backdrop of the Napoleonic wars. Details of a life aboard a man-of-war are faultlessly rendered: the conversational idiom of the officers in the ward room and the men on the lower deck, the food, the floggings, the mysteries of the wind and the rigging, and the roar of broadsides as the great ships close in battle. It is the dawn of the 19th century; Britain is at war with Napoleon's France. When Jack Aubrey, a young lieutenant in Nelson's navy, is promoted to captain, he inherits command of HMS Sophie, an old, slow brig unlikely to make his fortune. But Captain Aubrey is a brave and gifted

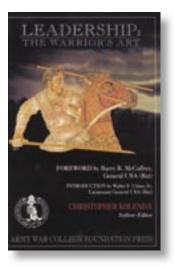
seaman, his thirst for adventure and victory immense. With the aid of his intrepid friend Maturin, Aubrey and his crew engage in one thrilling battle after another, their journey culminating in a stunning clash with a mighty Spanish frigate against whose guns and manpower the tiny *Sophie* is hopelessly outmatched.

Jack Aubrey is a literary icon, and this book, which serves as the launch for all the other (also recommended) adventures in this well-loved series, establishes what is at the core of the character's appeal: He has all the qualities of naval leadership to which any officer in any navy would aspire.



Paperback, 411 pages Pub. Date: November 1990 Publisher: W.W. Norton & Company

ISBN: 0393307050



Paperback, 437 pages

Pub. Date: July 2001

Publisher: Army War College Foundation Press

ISBN: 0970968213

LEADERSHIP

The Warrior's Art

Edited by Christopher Kolenda; foreword by General Barry R. McCaffrey, USA (Ret.)

This varied collection of essays brings together some of the foremost military thinkers as they look at the dynamics of leadership in the "crucible of command." Contributors include General Gordon Sullivan, former U.S. Army Chief of Staff; Conrad Cane; Fred Kagan, Dennis Showalter; and Cole Kingseed. The principles drawn from historical examples are shown to be applicable to the business environment as well. The anthology covers leadership concepts from the classical to the modern, from Alexander the Great to the Second World War. The 19 essays are grouped into three

sections: "Ancient and Modern Concepts of Leadership," "Historical Case Studies," and "Contemporary Experiences and Reflections on Leadership."

In all, this work is a bold, fresh, and broad-scale examination and analysis of the single most critical factor in what makes groups drive for success in the face of daunting resistance. It is a volume of monumental significance. To the military professional, it is a sterling addition to the leadership bookshelf.

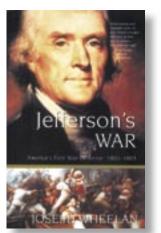
IEFFERSON'S WAR

America's First War on Terror, 1801-1805 by Joseph Wheelan

In the early days of the American republic, without congressional or public debate, a president whom we usually think of as peaceable, Thomas Jefferson, launched America's first war on foreign soil—a war against terror. The enemy was Muslim; the war was waged unconventionally, with commandos, native troops, and encrypted intelligence. It was launched from foreign bases under shortterm alliances. For nearly two centuries the Barbary pirates had been the scourge of the Mediterranean, enslaving tens of thousands of Europeans and extorting millions of dollars from their countries in a "mercenary holy war" against Christendom. Sailing in sleek corsairs built for speed and plunder, the Barbary pirates attacked European and American merchant shipping with impunity, triumphing as much by terror as by force of

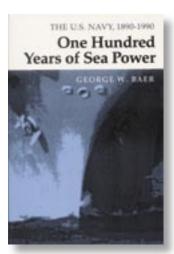
arms. As a newly independent nation, America and her merchant fleet became a frequent target of such piracy. After his inauguration, instead of negotiating worthless treaties and paying tribute, Jefferson chose to fight. *Iefferson's War* traces the events surrounding the evolution of the third president's resolute belief that peace with the Barbary States, and respect from Europe, could be achieved only through "the medium of war." Displaying what will strike readers today as a surprising combativeness, Jefferson ordered the U.S. Navy to Tripoli in 1801 to repel "force with force." The Navy thus shook off any doubts lingering from the Revolutionary War about its fighting ability, proving that ship-for-ship it was the equal of any navy afloat.

With its startling parallels to the situation today, plus its vivid depiction of the Old Navy in its formative acts of heroic deeds, Jefferson's War is a superlative reflection on our naval heritage.



Paperback, 336 pages Pub. Date: October 2004 Publisher: Carroll & Graf

ISBN: 0786714042



Paperback, 553 pages

Pub. Date: July 1996

Publisher: Stanford University Press

ISBN: 0804727945

ONE HUNDRED YEARS OF SEA POWER

The U.S. Navy, 1890-1990

by George W. Baer

This powerfully argued, objective history of the modern U.S. Navy explains how the Navy defined its purpose in the century after 1890. It relates in detail how the Navy formed and reformed its doctrine of naval force and operations around a concept articulated by Captain Alfred Thayer Mahan. There were, however, many years, notably in the 1920s and after World War II, when there was no enemy at sea, when the Navy could not count on support for an expensive peacetime battle fleet. What, then, did the Navy do? It shrewdly adapted old ideas to new technology. To reclaim its position in a general war, and avoid being transformed into a mere transport service, the Navy (with the Marine Corps) proved it was capable of power

projection onto the land through seaborne bombers armed with nuclear weapons and by building a ballistic missile-launching submarine force. The growth of a Soviet sea force in the 1970s and 1980s revived the moribund sea power doctrine, but the Navy's bid for strategic leadership failed in the face of the war-avoidance policy of the Cold War. With the dissolution of the Soviet Union, the Navy finally retired Mahan's doctrine that the defeat of the enemy fleet was the Navy's primary objective. This book, is the history of how a war-fighting organization responded—in doctrine, strategy, operations, preparedness, self-awareness, and force structure—to radical changes in political circumstance.

EAGLE AGAINST THE SUN

The American War With Japan by *Ronald Spector*

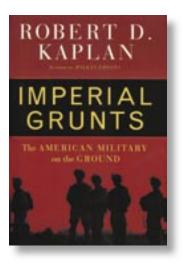
Until the declassification of intelligence files decades after the fact, the full scope of the Pacific Theater of World War II could not be appreciated. Ronald Spector, a historian at the Army Center for Military History, drew on these newly declassified files as well as an abundance of British and American archival material, Japanese scholarship and documents, and research and memoirs of scholarly and military men. The culmination of his efforts was instantly hailed as a masterpiece of World War II history, a work of "dazzling brilliance." It is widely considered to be the best single-volume account of the war in the Pacific. Inter-service rivalries were rampant, and the road to jointness was a rocky one at best. *Publishers Weekly* praised Spector for his ability to "show how even the most efficiently run campaigns unfold against a background of violent dispute."

For a solid grounding in the Pacific War, *Eagle Against the Sun* is an ideal place to start. By studying the complexities and difficulties of command and cooperation, it is also an important look at how the obstacles inherent in joint warfare can be overcome and the ultimate goal of victory fulfilled.



Paperback, 624 pages
Pub. Date: October 1985
Publisher: Vintage

ISBN: 0394741013



Hardcover, 448 pages

Pub. Date: September 2005

Publisher: Random House

ISBN: 1400061326

IMPERIAL GRUNTS

The American Military on the Ground by *Robert D. Kaplan*

In this landmark book, Robert D. Kaplan, veteran correspondent for The Atlantic Monthly and author of Balkan Ghosts, shows how American force projection and the global war on terrorism are implemented on the ground, mission by mission, in the most exotic landscapes around the world. Given unprecedented access, Kaplan takes the reader from the jungles of the southern Philippines to the glacial dust bowls of Mongolia, from the forts of Afghanistan to the forests of South America—not to mention Iraq-to show Army Special Forces, Marines, and other uniformed Americans carrying out the many facets of U.S. foreign policy: negotiating with tribal factions, storming terrorist redoubts, performing humanitarian missions and training foreign soldiers. This is an unforgettable insider's account not

only of our current involvement in world affairs, but also of where America, including the culture of its officers and enlisted men, is headed. Here is the rare book that has the potential to change the way readers view the men and women of the military, war, and the global reach of American power today. As Kaplan writes, the only way to understand America's military is "on foot, or in a Humvee, with the troops themselves, for even as elites in New York and Washington debated imperialism in grand, historical terms, individual Marines, Soldiers, Airmen, and Sailors were interpreting policy on their own, on the ground, in dozens upon dozens of countries every week, oblivious to such faraway discussions.... It was their stories I wanted to tell: from the ground up, at the point of contact."

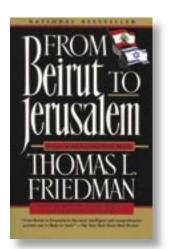
FROM BEIRUT TO JERUSALEM

by Thomas L. Friedman

New York Times columnist Thomas L. Friedman drew on his years covering the Middle East to produce the most trenchant, vivid, and thought-provoking book to date on the region. Winner of the 1989 National Book Award for nonfiction, this extraordinary bestseller has been revised and brought up-to-date. No issue in international politics has been more hotly debated than the Arab-Israeli conflict. No part of the world has consistently made more headlines during the past 40 years than the Middle East. And no reporter has illuminated both the Arab-Israeli conflict and the rhythms of life in the Middle East with more immediacy and brilliance than Friedman, twice winner of the Pulitzer Prize for international reporting—once for his coverage of Lebanon and a second time for his work in Israel, Friedman

is a master of the sharp anecdote and the telling detail that sum up a world of ideas in microcosm. He describes with intense vividness what it's like to live in a city gone mad like Beirut; he leads the reader on an unforgettable journey into the inner circle of Arab regimes to show how the game of Arab politics is really played; he examines the intifada and Israeli-Palestinian relations. Extremism, terrorism, fundamentalism on both right and left—Friedman puts all the operative currents into perspective with specificity and clarity.

This award-winning work remains a standard text for all who want to gain a greater cultural understanding of a complex global hot-spot.

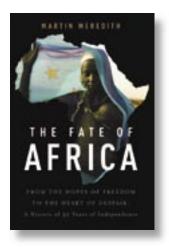


Paperback, 608 pages

Pub. Date: July 1990

Publisher: Anchor

ISBN: 0385413726



Hardcover, 752 pages

Pub. Date: July 2005

Publisher: Public Affairs

ISBN: 1586482467

THE FATE OF AFRICA

From the Hopes of Freedom to the Heart of Despair by Martin Meredith

The fortunes of Africa have changed dramatically in the 50 years since the independence era began. As Europe's colonial powers withdrew, dozens of new states were launched amid much jubilation and to the world's applause. African leaders stepped forward with energy and enthusiasm to tackle the problems of development and nationbuilding, boldly proclaiming their hopes of establishing new societies that might offer inspiration to the world at large. The circumstances seemed auspicious. Independence came in the midst of an economic boon. On the world stage, African states excited the attention of the world's rival power-blocs; in the Cold War era, the position that each newly independent state adopted in its relations with the West or the East was viewed as a matter of crucial importance. Africa was considered too valuable a prize to lose. Today,

Africa is spoken of only in pessimistic terms. The sum of its misfortunes—its wars, its despotisms, its corruption, its droughts—is truly daunting. No other area of the world arouses such a sense of foreboding. Few states have managed to escape the downward spiral: Botswana stands out as a unique example of an enduring multi-party democracy; South Africa, after narrowly avoiding revolution, has emerged in the post-apartheid era as a wellmanaged democratic state. But most African countries are effectively bankrupt, prone to civil strife, subject to dictatorial rule, weighed down by debt, and heavily dependent on Western assistance for survival. So what went wrong? Focusing on the key personalities, events, and themes of the independence era, The Fate of Africa explores and explains the myriad changes that Africa has faced in the past half-century, and faces still.

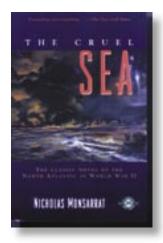
THINKING IN TIME

The Uses of History for Decision Makers

by Richard E. Neustadt and Ernest R. May

Both in government and in the private sector, decision makers use history every day, drawing on the past experiences of other people. They assign aides bits and pieces of historical research: going to the files or checking memories and comparing recollections. They look at a great many words on paper. A former high official told the co-authors of this book, "Although the public impression is that Presidents and Secretaries of State have no time to read or think, the truth is that most of them spend an enormous amount of time reading material generated both in the government and outside." But the uses currently made

of history can be more reflective and systematic, and thus more helpful. This book is all about how to do it. Presenting stories of success and failure the authors suggest practices which, if made routine, could at least protect against common mistakes. The target audience consists of decision makers and the men and women who work for them as direct or personal staff.



Paperback, 520 pages

Pub. Date: April 2000

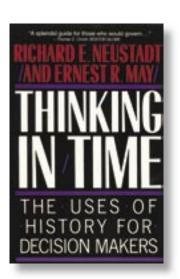
Publisher: Burford Books

ISBN: 1580800467



by Nicholas Monsarrat

A powerful novel of the North Atlantic in World War II, The Cruel Sea is the story of the British ships Compass Rose and Saltash and of their desperate cat-and-mouse game with Nazi U-boats. First published to great acclaim in 1951 (the New York Times called it "fascinating and compelling"), The Cruel Sea remains a classic novel of endurance and daring. Author Nicholas Monsarrat drew upon his own wartime experiences to bring a gritty realism to the story, capturing all the dread and danger of convoy-escort duty in the Battle of the Atlantic. Following first one vessel, then the other, through the years 1939 to 1945, events are viewed mainly through the eyes of Lockhart, an idealistic young recruit at the outset, a hardened veteran by the end. Another main character is Lockhart's commanding officer, Ericson, a bona fide naval professional largely surrounded by civilians-turned-sailors in the exigencies of wartime. The stoic endurance and professionalism of these crews as they battle the largely unseen enemy, and confront the implacable, often deadly sea, make for gripping, timeless fiction. And it can make the modern reader ponder, how would I stack up, in their situation?



Paperback, 350 pages

Pub. Date: January 1988

Publisher: Free Press

ISBN: 0029227917

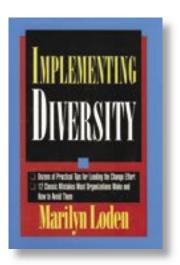
IMPLEMENTING DIVERSITY

Best Practices for Making Diversity Work in Your Organization by Marilyn Loden

While organizational interest in diversity continues to grow, many programs that support diversity initiatives are faltering. As a consequence, the movement toward greater diversity now stands at an important crossroads. To say that today's choices and the actions taken will determine the ultimate success or failure of this vitally important initiative is no exaggeration. In this practical and provocative guide, renowned diversity expert Marilyn Loden shares the strategies and tactics used by organizations committed to implementing diversity from the top down. The case histories and examples used in each chapter are drawn from a rich variety of corporate, government, and academic settings. The author's critical analysis of current organizational

missteps and successes highlights emerging patterns on the diversity landscape—patterns that managers and diversity specialists cannot afford to ignore. Beyond assessing current challenges, Implementing Diversity offers insights and solutions. Topics covered include: making a strong business case for diversity, minimizing organizational backlash, and building cooperation and trust among diverse groups. Loden also describes the 18 classic mistakes made when implementing diversity initiatives—and how to avoid them.

Implementing Diversity is the go-to book for this important aspect of modernday management; it is recommended by the Navy Diversity Officer.

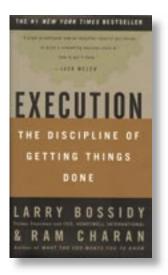


Hardcover, 200 pages

Pub. Date: August 1995

Publisher: McGraw-Hill

ISBN: 078630460X



Hardcover, 288 pages

Pub. Date: June 2002

Publisher: Crown

ISBN: 0609610570

EXECUTION

The Discipline of Getting Things Done

by Larry Bossidy and Ram Charan

Larry Bossidy is one of the world's most acclaimed CEOs, a man who has a track record for delivering results. Ram Charan is a legendary advisor to senior executives and boards of directors, a man with unparalleled insights into why some companies are successful and some are not. Together they've pooled their knowledge and experience into a book that shows how to close the gap between results promised and results delivered. After a long, stellar career with General Electric, Bossidy transformed AlliedSignal into one of the world's most admired companies and was named CEO of the Year in 1998 by Chief Executive magazine. His accomplishments didn't just

happen; they resulted from the consistent practice of the discipline of execution: understanding how to link together people, strategy, and operations, the three core elements of every business. It all comes down to the real job of running a business, not just formulating a "vision" and leaving the work of carrying it out to others. Bossidy and Charan show the importance of being deeply and passionately engaged in an organization and why robust dialogues about people, strategy, and operations result in a business based on intellectual honesty and realism.

THE SECOND WORLD WAR, VOLUME I

The Gathering Storm

by Winston Churchill

Winston Churchill was not only one of the towering statesmen of the 20th century (indeed, to many he remains "the Man of the Century"); he also happened to be a masterful writer as well. His epic six-volume history of World War II ranks among the greatest historical works ever penned—both for the uniquely top-level insider perspectives of its author and for its brilliant, elegant prose. It all begins here with *The Gathering* Storm, which chronicles the fate of Europe in the aftermath of World War I, and how international complacency allowed Hitler and the Nazis to rise from the ashes of a defeated Germany to threaten the world. Churchill, of course, was at the time a voice crying in the wilderness. His warnings of pending Nazi belligerence went unheeded for too long,

and his frustration at it all comes through in the retelling, giving the narrative even more of an edge. He himself summed up the book's theme succinctly: "How the Englishspeaking people through their unwisdom, carelessness, and good nature allowed the wicked to rearm." And the New York Times summed up this work's value beautifully: "It is our immense good fortune that a man who presided over this crisis in history is able to turn the action he lived through into enduring literature." All five subsequent volumes—Their Finest Hour, The Grand Alliance, The Hinge of Fate, Closing the Ring, and Triumph and Tragedy—are equally highly recommended.

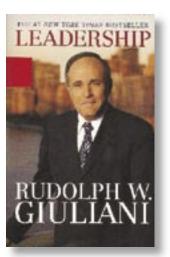


Paperback, 752 pages

Pub. Date: May 1986

Publisher: Houghton Mifflin Company

ISBN: 039541055X



Hardcover, 432 pages

Pub. Date: October 2002

Publisher: Miramax Books

ISBN: 0786868414

LEADERSHIP

by Rudolph W. Giuliani

Writing in his familiar voice—a New Yorker's bluntness, leavened by his passion for ideas— Rudolph Giuliani demonstrates in Leadership how the leadership skills he practices can be employed successfully by anyone who has to run anything. After all, until the 9/11 attacks on the World Trade Center pushed him into an unwanted role in history, Giuliani was only months away from leaving office with a reputation as one of the most effective mayors New York had ever seen. Having inherited a city ravaged by crime and crippled in its ability to serve its citizens, Giuliani shows how he found that every aspect of his career up to that point shaped his thinking about leadership and prepared him for the daunting challenges ahead. Giuliani's successes in turn strengthened his conviction about the core

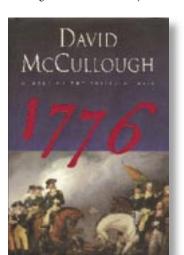
qualities required to be an effective leader, no matter what the size of the organization, be it an international corporation or a baseball team. In detailing his principles of leadership, Giuliani tells captivating stories that are personal as well as prescriptive. Leadership, Giuliani writes, works both ways; it is a privilege, but it carries responsibilities—from imposing a structure suitable to an organization's purpose, to forming a team of people who bring out the best in each other, to taking the right, unexpected risks. A leader must develop strong beliefs, and be held accountable for the results-principles that Giuliani illustrates with candor and courage throughout the pages of this important and timely book.

1776

by David McCullough

There's a reason this latest telling of an ofttold tale became such a bestseller; in just under 300 pages, David McCullough manages to chronicle with great verve and immediacy the sweeping story of that fateful year of the title. Rather than focus on events in Philadelphia, where the Declaration of Independence was being drafted, 1776 sticks mainly to the military events, charting the triumphs and travails of the nascent Continental Army, from its successful siege of Boston to its near-destruction in New York to its ending the year with one of the most audacious—and profoundly successful —Hail Mary Passes in history, the crossing of the Delaware and the Battle of Trenton. Of course, the man at center stage through this stirring saga is George Washington, and Mc-Cullough does an admirable job of showing

just how monumental were the odds stacked against this natural leader. His indomitable will and his innate genius are vividly conveyed. Washington benefited from a pair of loyal and talented staff officers, Henry Knox and Nathanael Greene, whose important contributions to the struggle are given their just due. As one reads this fast-paced narrative, a few points recur throughout: that the birth of America was by no means a foregone conclusion, that the cause's fate hung by a tenuous thread on more than one occasion, that the Revolution so easily might have been crushed any number of times, and that the barefoot, bedraggled amateurs who fought, bled, and died for this new country are worth remembering. Always. This is popular history at its best.

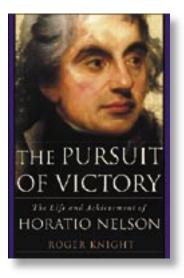


Hardcover, 386 pages

Pub. Date: May 2005

Publisher: Simon & Schuster

ISBN: 0743226712



Hardcover, 912 pages

Pub. Date: December 2005

Publisher: Perseus Books

ISBN: 046503764X

THE PURSUIT OF VICTORY

The Life and Achievement of Horatio Nelson by Roger Knight

By the time of his death on board HMS Victory in 1805, Horatio Nelson had become the most famous Englishman in the world, hailed as a hero and savior of the nation. But who lies beneath the romantic legend? Roger Knight's exhaustive new biography reveals Nelson as never before. Drawing on a mass of documents ranging from private letters to ships' logs and newly mined archival material, he gives readers the fullest and most accurate picture yet of an extraordinary, complex figure. Knight traces the progress of a Norfolk parson's son who boarded his first ship, the Raisonable, at the age of 12, through his youth as a difficult and ambitious naval subordinate, his rise to admiral, viscount and the most renowned celebrity of the age. Along

the way, the reader is treated to a front-row seat at Nelson's great victories at the battles of the Nile, Copenhagen, and finally Trafalgar. Knight delves into the complexities of Nelson's marriage and his relationship with Emma Hamilton, creates sparkling portraits of the great figures of the day, but above all shows Nelson as a professional seaman and an inspired leader, who engendered unfailing loyalty in his officers and the ordinary men who sailed and fought with him.

Bringing alive the sights and sounds of naval warfare, The Pursuit of Victory conveys the perils of commanding a fleet and fighting at sea-a nerveless, precisely coordinated and disciplined performance involving hundreds of men.

RETHINKING THE PRINCIPLES OF WAR

edited by Anthony D. McIvor

This cutting-edge work features the fresh thinking of 31 leading authors from a variety of military and national-security disciplines. Following an introduction by Lt. Gen. James Dubik, Commander I Corps, U.S. Army, the anthology first considers the general question of whether there is a distinctly American way of war. Dr. Colin Gray's opening essay, "The American Way of War: Critique and Implications," provides a state-of-the-question perspective. Sections on Operational Art (wherein writers address the issues in both conventional and small wars), Stability and Reconstruction, and Intelligence complete the volume. Among the well-known contributors are Robert Scales, Mary Kaldor, Ralph Peters, William Nolte, Jon Sumida, Grant Hammond, Milan Vego, Paulette Risher, Antulio Echevarria, and T.X. Hammes. The anthology is part of a larger "Rethinking the

Principles of War" project, sponsored by the Office of Force Transformation and the U.S. Navy, re-examining traditional and unorthodox approaches to the future of warfare

In his foreword, Vice Adm. Arthur K. Cebrowski, USN (Ret.), founding director of the Pentagon's Office of Force Transformation and former president of the Naval War College, writes, "On today's battlefield, we can witness new metrics being created that are the entry fee to the types of capabilities future forces must possess. These are access, speed, distribution, sensing, mobility, and networking. These are society's new metrics. They are scale free and valid at every level of warfare—tactical, operational, and strategic. How are these new metrics impinging on the traditional principles of war delineated by Clausewitz nearly 200 years ago? That is what this anthology is all about." Diverse viewpoints, varying scope, and strong source references combine to make this compilation of essays an essential acquisition for the activeduty officer and students of war in general.

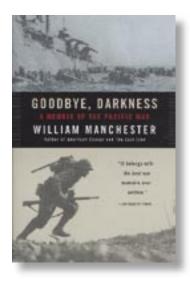
RETHINKING PRINCIPLES OF WAR ANTHONY D. M: TVOR

Hardcover, 572 pages

Pub. Date: December 2005

Publisher: Naval Institute Press

ISBN: 1591144817



Paperback, 416 pages

Pub. Date: April 2002

Publisher: Back Bay Books

ISBN: 0316501115

GOODBYE, DARKNESS

A Memoir of the Pacific War by William Manchester

In this intensely powerful memoir, America's preeminent biographer-historian, who has written so brilliantly about World War II in his acclaimed biographies of General Douglas MacArthur (American Caesar) and Winston Churchill (The Last Lion), looks back at his own early life and offers an unrivaled firsthand account of World War II in the Pacific, of what it looked like, sounded like, smelled like, and, most of all, what it felt like to one who underwent all but the ultimate of its experiences. Long out of print, this masterful narrative is now available again for a whole new generation of readers. William L. Shirer hailed it as "the

most moving memoir of combat in World War II that I have read." The Los Angeles Times declared that it "belongs with the best war memoirs ever written ... tumultuous, powerful, shocking, unabashedly emotional, tough, contentious, compassionate.... Never have fighting men been better caught in their talk, action, fear, pride, misery, pain, anguish. Never have the savagery, madness, ferocity, violence, guts, crud, gristle, and gore of war been better put down on paper."

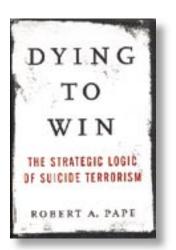
DYING TO WIN

The Strategic Logic of Suicide Terrorism

by Robert Pape

Suicide terrorism—that perverse scourge of the age—is rising around the world, but there is great confusion as to why. In this paradigm-shifting analysis, University of Chicago political scientist Robert Pape has collected groundbreaking evidence to explain the strategic, social, and individual factors responsible for this growing threat. One of the world's foremost authorities on the subject, the author has created the first comprehensive database of every suicide terrorist attack in the world from 1980 until today. With striking clarity and precision, Pape uses this unprecedented research to debunk widely held misconceptions about the nature of suicide terrorism and provide a new lens that makes sense of the threat we face. Fact: Suicide terrorism is not primarily a product of Islamic fundamentalism. Fact: The world's leading practitioners of suicide terrorism

are the Tamil Tigers in Sri Lanka, a secular, Marxist-Leninist group drawn from Hindu families. Fact: Ninety-five percent of suicide terrorist attacks occur as part of coherent campaigns organized by large militant organizations with significant public support. Fact: Despite their rhetoric, democracies including the United States —have routinely made concessions to suicide terrorists. Suicide terrorism is on the rise because terrorists. have learned that it's effective. In this wideranging analysis, Pape offers the essential tool to forecast when some groups are likely to resort to suicide terrorism and when they are not. He also provides the first comprehensive demographic profile of modern suicide terrorist attackers. With this data, we now know that these individuals are not mainly poor, desperate criminals or uneducated religious fanatics but are often well-educated, middleclass political activists.

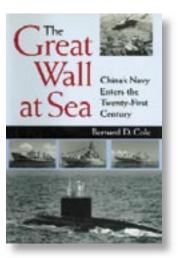


Hardcover, 360 pages

Pub. Date: May 2005

Publisher: Random House

ISBN: 1400063175



Hardcover, 288 pages

Pub. Date: September 2001

Publisher: Naval Institute Press

ISBN: 1557502390

THE GREAT WALL AT SEA

China's Navy Enters the Twenty-first Century by Bernard D. Cole

With the world's largest population, largest army, and fastest growing economy, China is now in the process of building a large modern navy to assure its status as Asia's predominant power. Yet, to date, the West has had sorely limited knowledge of what could become its greatest naval opponent. This major study—the first in more than fifteen years—provides timely, authoritative information about China's developing navy and its quest for power. The author, a professional at the National War College and a retired captain in the U.S. Navy, first helps the reader understand China's 2,000 yearold maritime tradition. He then examines China's extensive territorial claims at sea and follows up with a path-breaking description

of the nation's increasing dependence on energy sources mined from the ocean floor. At the book's core is an examination of China's navy in detail, its organization as well as the submarines, ships, and airplanes that make up its seagoing force. The book also discusses the personnel who man the growing fleet and Beijing's efforts to shape them into professionally capable and politically reliable officers and sailors. Of key interest are China's future plans for its navy, including doctrine and operations. China's naval developments are explained within the context of national goals and the international arena.

An emerging China, a rapidly growing Chinese navy. Two words: essential reading.

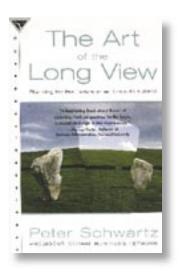
THE ART OF THE LONG VIEW

Planning for the Future in an Uncertain World by Peter Schwartz

What increasingly affects all of us, whether professional planners or individuals preparing for a better future, is not the tangibles of life—bottom-line numbers, for instance —but the intangibles: our hopes and fears, our beliefs and dreams. Only stories—scenarios—and our ability to visualize different kinds of futures adequately capture these intangibles. In The Art of the Long View (now for the first time in paperback and with the addition of an all-new user's guide), Peter Schwartz outlines the "scenaric" approach, giving you the tools for developing a strategic vision within your operational sphere. Schwartz, the president of Global Business

Network, describes the new techniques originally developed within Royal/Dutch Shell, based on many of his firsthand scenario exercises with the world's leading institutions and companies, including the White House, the EPA, BellSouth, PG&E, and the International Stock Exchange.

Hopes and fears affect us in planning for a better future. The scenaric approach gives you the ability to visualize different kinds of futures. This book gives you the tools for developing a strategic vision.

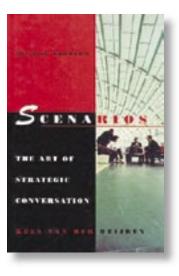


Paperback, 288 pages

Pub. Date: April 1996

Publisher: Currency

ISBN: 0385267320



Hardcover, 380 pages

Pub. Date: January 2005

Publisher: John Wiley & Sons

ISBN: 0470023686

SCENARIOS

The Art of Strategic Conversation by Kees van der Heijden

This book deals with how managers can set out and negotiate a successful course into the future for an organization in the face of significant uncertainty. Uncertainties about the future are often felt to be uncomfortable and thus "swept under the table" by collapsing them into a single-line forecast. This is tantamount to abdication of managerial responsibility. Facing up to uncertainty changes the perspective on the future completely. The secret of success moves from "finding the best strategy" to "finding the best process." Thinking about scenarios—the different plausible future environments that can be imagined—is the key to thinking the process through and to keep thinking about it as the plans for the future unfold. Scenarios deals

first with the principles of organizational learning and then moves on to describe practical and down-to-earth ways in which the organization can develop its skill in conducting an ongoing scenario-based strategy process. The methods described are based on many years of experience of managers in both large and small organizations, and they are grounded in solid logic.

This second edition features brand-new material throughout, and places increased emphasis on the essential link between organizational success and unique insights and original ideas. In addition, the entire text has been rewritten to bring it up to date and make it more practical, while retaining its underlying rigor.

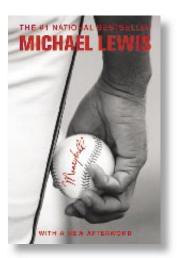
MONEYBALL

The Art of Winning an Unfair Game by Michael Lewis

The Oakland Athletics have a secret: a winning baseball team is made, not bought. In major league baseball the biggest wallet is supposed to win: rich teams spend four times as much on talent as poor teams. But in recent years, the Oakland Athletics, a major league team with a minor league payroll, has had one of the best records. When their superstar, Jason Giambi, went to the super-rich Yankees, it ended up not making any difference to Oakland: their fabulous season included an American League record for consecutive victories. Billy Beane, general manager of the Athletics, is putting into practice on the field revolutionary principles garnered from geek statisticians and college professors. Michael Lewis's brilliant, irreverent reporting takes us from the dugouts and locker

rooms—where coaches and players struggle to unlearn most of what they know about pitching and hitting—to the boardrooms, where we meet owners who begin to look like fools at the poker table, spending enormous sums without a clue what they are doing. Combine money, science, entertainment, and egos, and you have a story that Lewis, a columnist for Bloomberg News, is magnificently suited to tell.

If the Athletics repeatedly reach the post-season playoffs while only spending one dollar for every three dollars the New York Yankees spend, what is the lesson here? The answer is neither on the field nor in the front office; it all comes down to superlative management. A great case study.

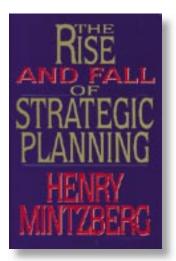


Hardcover, 288 pages

Pub. Date: May 2003

Publisher: W.W. Norton & Company

ISBN: 0393057658



Paperback, 478 pages

Pub. Date: February 2000

Publisher: Financial Times Prentice-Hall

ISBN: 0273650378

THE RISE AND FALL OF STRATEGIC PLANNING

by Henry Mintzberg

In this definitive and revealing history, Henry Mintzberg, the iconoclastic former president of the Strategic Management Society, unmasks the ideal that has mesmerized so many organizations since 1965: "strategic planning." One of our most brilliant and original management thinkers, Mintzberg concludes that the term is an oxymoron—that strategy cannot be planned because planning is about analysis and strategy is about synthesis. That is why, he asserts, the process has failed so often and so dramatically. This book traces the origins and history of strategic planning through its prominence and subsequent fall. The author argues that we must reconceive the process by which strategies are created —by emphasizing informal learning and personal vision—and the roles that can be played by planners. Mintzberg proposes new

and unusual definitions of planning and strategy, and examines in novel and insightful ways the various models of strategic planning and the evidence of why they failed. Reviewing the so-called "pitfalls" of planning, he shows how the process itself can destroy commitment, narrow a company's vision, discourage change, and breed an atmosphere of politics. In a harsh critique of many sacred cows, he describes three basic fallacies of the process—that discontinuities can be predicted, that strategists can be detached from the operations of the organization, and that the process of strategy-making itself can be formalized.

This book is required reading for anyone in an organization who is influenced by the planning or the strategymaking processes.

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- · Naval Historical Center
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PHOTOS: (cover) USS *Nimitz* alongside USS *Princeton* as the American Flag waves proudly in the wind (*U.S. Navy Photo*); (page 2) Sailor, IC2 Matthew M. Zubrzycki (*U.S. Navy Photo, PH3 (AW/SW) Amanda Scott, photographer*). **GUIDE DESIGN:** Chris Onrubia

This Program Guide was produced under U.S. Navy contract N00124-06-P-0287 by the U.S. Naval Institute, Annapolis, MD 21402

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